



A strategy that works

**Credit Investor Presentation** 

October 2012





### Foncière des Régions at a glance

Group share data\* – 1H2012

A leading European REIT



Listed on Euronext Paris (SBF 120)

€3.5bn market capitalisation (24/09/2012)

A solid real estate positioning



c.€9.5bn\* of well-balanced portfolio

- 2/3 on Office and Service Sector
- 2/3 in France (rest located in Italy and Germany)
- Focus on "Key Accounts" tenants

6.5% average yield

Intensive tenant partnership strategy

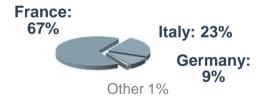
Recurring asset rotation (5-10% per year)

€350m secured committed pipeline (87% pre-let)

Strong cash flow generation



Other 24%



Portfolio breakdown

Conservative financial profile



Moderate leverage with a LTV of 45.6%

Solid ICR: 2.7x

S&P rating: BBB- / Stable outlook

Strong and supportive shareholder structure

2

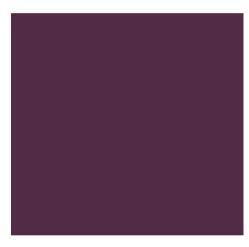
Best practice corporate governance













## 1 Group presentation

- 2- Business review
- 3- Financing structure
- 4- Key credit highlights



### Company history overview



#### Foncière des Region's portfolio growth supported by:

- Outsourcing trend of real estate assets
- Creation of the SIIC status

### **Development through pure players subsidiaries - Diversification**

#### Acquisition of leading REITS: Bail Invest. in France and Beni Stabili in Italy

- · Critical size reached
- Significant value creation potential within the portfolios

### Focus on financial structure strengthening following the 2008 financial crisis

• Shareholders' support through scrip dividend, asset contribution and equity warrants

### Capitalising on our business strengths and leading European REIT status

- Focusing on partnerships with key tenants in the Office segment
- Improvement of portfolio quality

## Best practice governance

- Delfin as reference shareholder
- Best practice governance

### Further strengthening of the Group's financial structure

Strong adaptability to a changing environment

Stable top management for 10 years

#### Long term strategy:

Key Accounts, strategic shareholders, high cash-flow stability and visibility



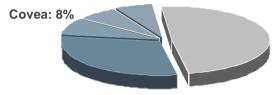
## A solid and supportive shareholder base and a "Best Practice" governance

#### 51% of strategic shareholders

as of 31 July 2012



Predica: 7%



Public: 49%

Delfin: 30%

(Delfin is the holding structure of Leonardo Del Vecchio, Chairman and founder of the Luxottica Group)

- A history of consistent shareholders' support over years
  - At all key steps of Group's development
  - Through capital increase, scrip dividends, asset contribution...

Delfin, Covea, Predica, and ACM participated to the last 3 scrip dividends

Delfin participated to our convertible bond issue

#### "Best Practice" Governance

- Corporate governance in accordance with the AFEP MEDEF principles
- Board of Directors composed of 12 members

#### 42% of independent members

- 3 committees:
  - Strategy and Investment
  - Audit
  - Appointment and Compensation
- Dissociation of the functions of Chairman of the Board (Jean Laurent) and CEO (Christophe Kullmann)



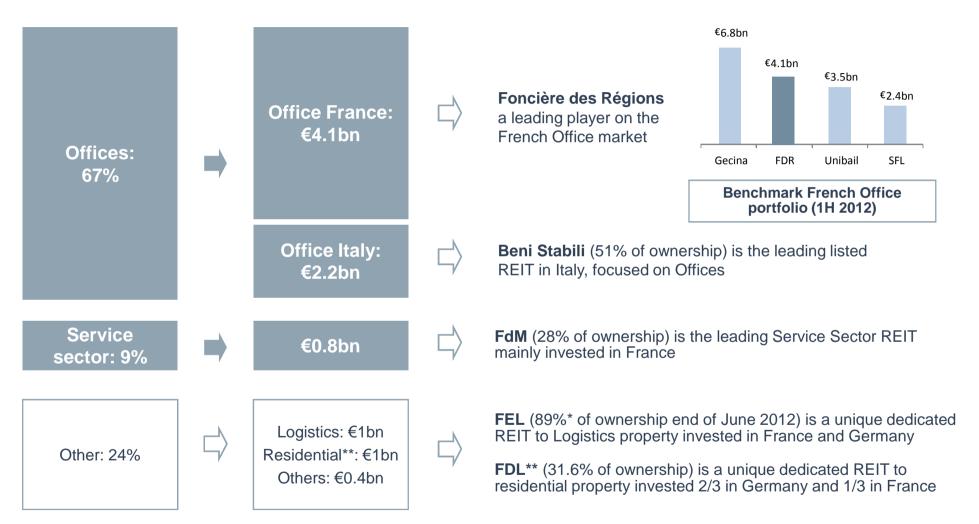


Longstanding shareholders' support to Group's development and strategy

## A leading European REIT with c. €9.5bn of assets, focused on Office and Service Sector

A strategy that works

Group share data – 1H2012



#### A leading player in each of its markets

\*100% end of September 2012



## A model based on a "Key Accounts" partnership strategy

Group share data - 1H2012

"Key Accounts"

**Partnership** 

**Strategy** 

 $\Box$ 

Long term leases

c.6 years of firm residual lease maturity

High lease renewal rate

Strong tenants' credit quality

Deep markets

High occupancy rates

> 95%

Recurring business opportunities

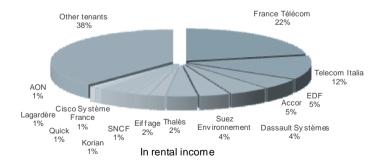
sale & lease back, expansion, ...

Resilient asset value

Stable in LFL (1H2012 vs. 2011)

Secured rental revenues

+2.8% in LFL (1H2012 vs. 2011)





**FIFFAGE** 







**TELECOM** 







Developping dedicated real estate solutions fitting needs of existing tenants and other "Key Accounts"



## Illustrations of our "Key Accounts" partnership strategy



#### Partnership since 2001

#### France Telecom's objectives

- Secure occupancy on strategic sites
- Buy back technical assets
- Get flexibility

#### Foncière des Régions has delivered

- Disposals of 402 assets
- Extend lease duration at passing rent
- Give option to face or buyback some others assets



€1.5bn of value o/w 50% in Paris

## THALES

#### Partnership since 2005





### Partnership since 2005

#### Accor's objectives

- Adapt their hotels locations
- Improve hotels quality (direct impact on profitability)

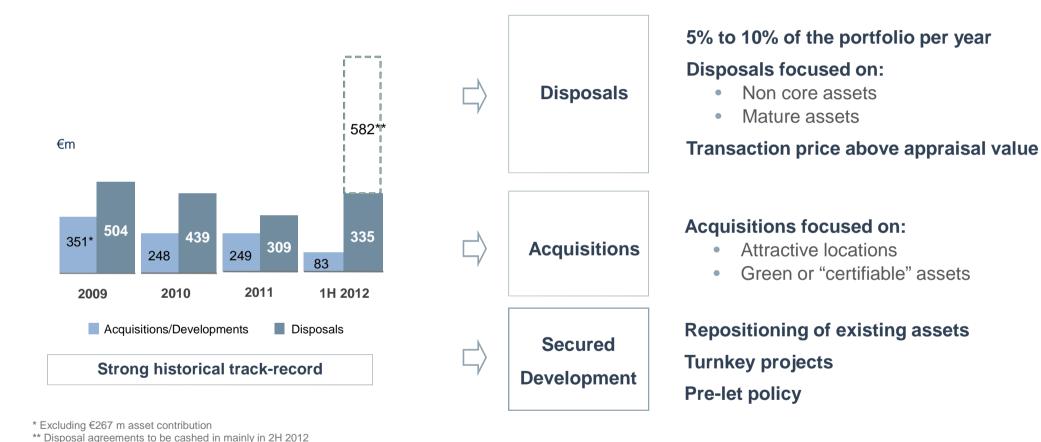
## $\Box$

#### Foncière des Régions has delivered

- CAPEX program in partnership (> increase in hotel rents)
- Sale of Premises & Business Assets: c.50 assets sold from the beginning of our partnership
- New acquisitions

A strategy that works

Group share data – 1H2012



Deleveraging and continuous adaptation of the portfolio

## A committed and secured development pipeline of €350m

Group share data - 1H2012

94% focused on Offices – "Key Accounts"

87% pre-let

Ile-de-France region and MRCs\*

Target yield > 7%

€27m in potential rental income



€181m in outstanding CAPEX over 2012-2014

Increasing rents and the quality of the portfolio



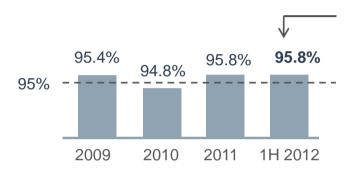
More than €800m of other development opportunities to be launched awaiting pre-rentals (Target yield > 7%)



## A secured and resilient real estate model over the long term

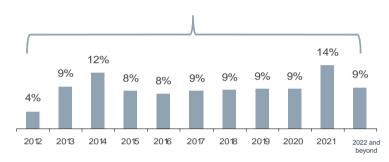
Group share data - 1H2012

#### High occupancy rate



Offices France: 95.9% Offices Italy: 97.2% Service Sector: 100% Logistics: 90.3%

## Firm residual lease term: 5.7 years

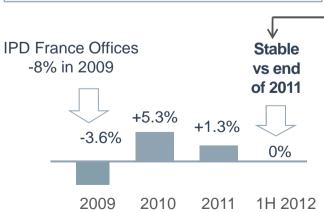


Lease expiry schedule as a % of annualised rents

#### LFL Growth in rental income



#### LFL Growth in value



Offices France: +0.5% Offices Italy: -0.3% Service Sector: +1.2%

Logistics: -2.2%



### Capitalising on our partnership strategy

#### **Strengthening the Office - Key Accounts segment**

- Continuous adaptation of the portfolio
- Investment focused on Offices and Service Sector
- Selective divestment from logistics

### Adapting our geographical exposure

- Continuing to invest in France
- Investment freeze in Italy
- Maintaining our exposure in Germany



















1- Group presentation

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## French Offices Portfolio - An adequate geographic diversification

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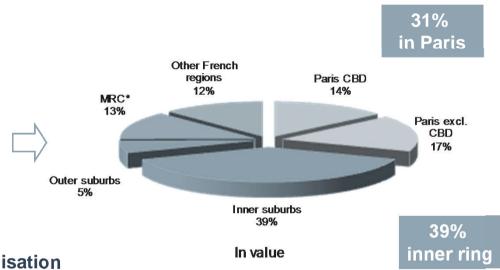
Group share data - 1H2012

#### Ile de France and Regions: 2 complementary markets

### Foncière des Régions geographical positioning

#### Ile de France: A liquid market with growth opportunities

- 2/3 of total 2011 French Office take up
- Large sector diversification
- Numerous large corporates (CAC 40, ....)
- Structural demand supported by macro economic fundamentals
- "Greater Paris" drivers
- Important trend from Paris to the inner ring from the large corporates



## Regions: Dynamic market supported by decentralisation

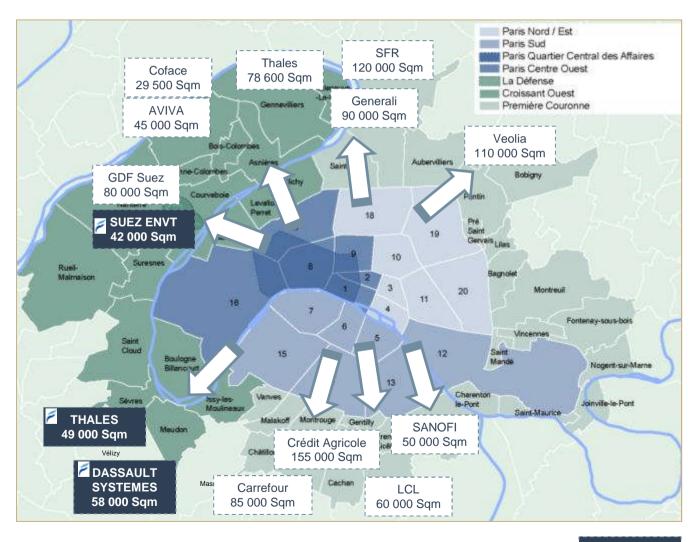
- 1/3 of 2011 French Office take up
- Higher yields
- · Less cyclical market

75% Paris region markets

A geographical positioning in line with the "Key Accounts" demand



## A trend to the inner ring from the large corporates





## French Offices Portfolio - A dynamic asset management strategy

A strategy that works

Group share data - 1H2012

#### **Capitalising on our intensive partnership strategy:**

- Anticipate needs of our tenants
- Extend lease maturities
- Maintain high level of occupancy rate
- Reinforce partnership with current tenants
- Get new opportunities

#### Pursuing our dynamic asset rotation of 5 to 10% per year

- Disposal of mature and non strategic assets
- Selective investments focused in:
- Inner ring
- Main Regional Cities

Launch in 2H 2012 of New Vélizy: 45,000 Sq.m turnkey development for Thalès



Delivery in mid-2014 for a fixed 9-year lease Yield > 7% 50/50 partnership with Prédica Investment: €192m (100%) Acquisition in 2H 2012 of the Citroën Head Office, Paris 17th District



16,700 Sq.m of offices 4,300 Sq.m of showrooms businesses Fixed 6-year lease €62m (incl. transfer taxes) Secured rental income

Continuous adaptation
of the portfolio
(Objective of 50%
Green Buildings by 2015)

Launch in 2012 of Le Patio, 12,500 Sq.m in Lyon



12,500 Sq.m of offices 15' from "Part Dieu" train station Delivery in 2013 Investment: €31m



## French Offices Portfolio - Strong key figures

Group share data - 1H2012

€4.1bn of value

75% in lle de France

5.5 years of firm residual leases

€277m of annualised rental income

>

**Yield: 6.8%** 

Competitive rents

96% of occupancy rate

17

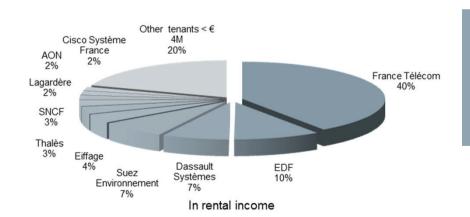
Over 67% of tenants rated A-or above

Secured and solid rental revenues

+4.3% LFL (1H2012)



Eiffage Construction, Vélizy-Villacoublay

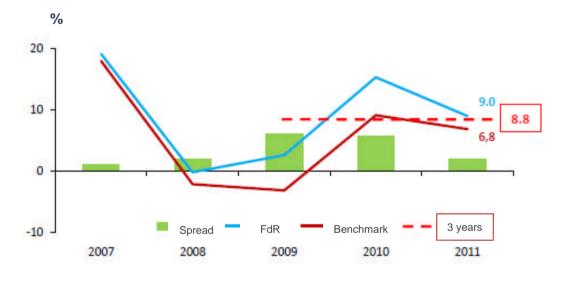


Resilient asset value +0.6% LFL (1H2012)

Business review







Source: IPD



Highest total return in France over the past three years

"Specialised"\* category

8.8% annualised
i.e. + 4.5 points compared
to the other IPD contributors

## A high-performance portfolio

## Beni Stabili: A defensive portfolio

Fully consolidated FdR ownership: 51%

A strategy that works

Data - 1H2012

### A portfolio focused on resilient markets

€2.2bn of group share portfolio\*

Yield : 5.5%

Telecom Italia: 48%

9.5 years of firm residual length of lease

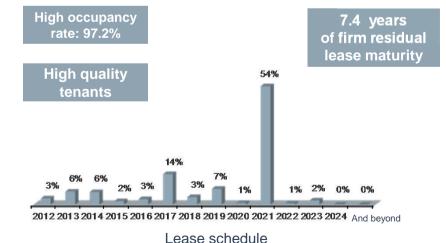


Rest: 52% o/w 2/3 located in Milan

5 years of firm residual length of lease

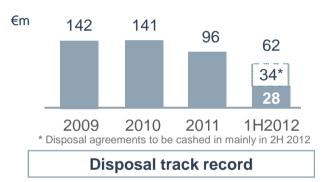
**Core Portfolio** 

## High rent visibility



## **Strategy**

## Focus on disposal of low yield assets, with a proven track record:



## Pursue a dynamic asset management to strengthen real estate fundamentals

#### thanks to:

- A resilient geographical positioning
- An efficient operating platform
- A market characterized by a lack of new offer

Garibaldi Tower, Milan



## **FDM:** A tenant-focused strategy

Fully consolidated FdR ownership: 28%

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Data - 1H2012

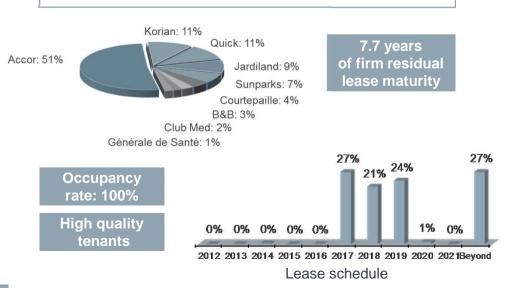
#### A diversified portfolio

€0.8bn of group share portfolio

Yield: 6.3%



### Strong visibility on rental income



#### **Strategy**

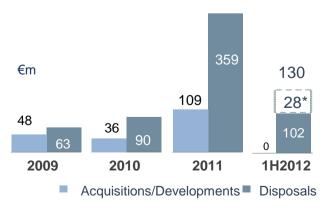
#### **Strengthen partnerships with current tenants:**



Exclusive discussion with ANF for acquisition of c.170 B&B hotels

## Develop new partnerships by seizing acquisition opportunities

Accelerate rotation thanks to a strong investor appetite for this asset class of assets



<sup>\*</sup> Disposal agreements to be cashed in mainly in 2H 2012

## Logistics: Reducing exposure and refocusing on Urban Logistics

Fully consolidated FdR ownership: 89% (100% today)

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Data - 1H2012

#### A diversified portfolio

2/3 in Logistics, 1/3 in Light Industrials

€1bn of group share portfolio

Yield : 7.7%

Logistics: 62%

Garonor: 17%

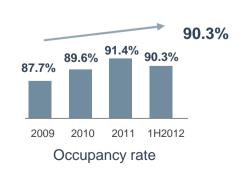




Focus on South / North Axis

### Strong track record in occupancy rate

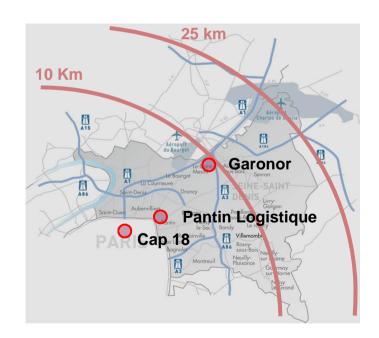
High occupancy rate >90%



### **Strategy**

A first step of the disposal plan already achieved with €221m sold in 2H 2012 (1/3 of the logistic platform portfolio)

## Benefit from potential on Garonor and Light Industrials sites:

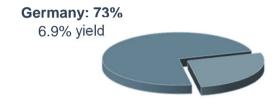


A strategy that works

Data - 1H2012

#### France & Germany: 2 complementary markets

€1bn of group share portfolio Yield: 6.1%



France: 27% 4.1% yield

#### Resilient rental income







Decrease of the vacancy rates

#### **Strategy**

**Development focused on Germany** (€138m of acquisitions in 2011 in Berlin)

Pursue disposals in France with strong margins:







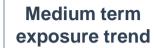


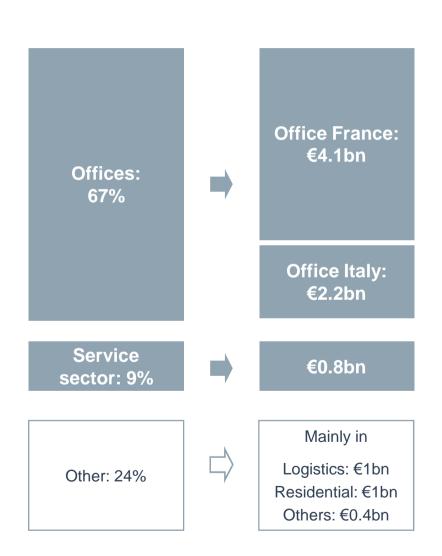


## A refocusing on our core business: Offices and Services Sector for Key Accounts

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Group share data – 1H2012























- 1- Group presentation
- 2- Business review

## **3 Financing Structure**

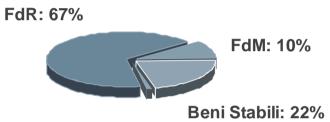
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## **Group funding overview**

Group share data – 1H2012

### Net debt\* breakdown by subsidiary



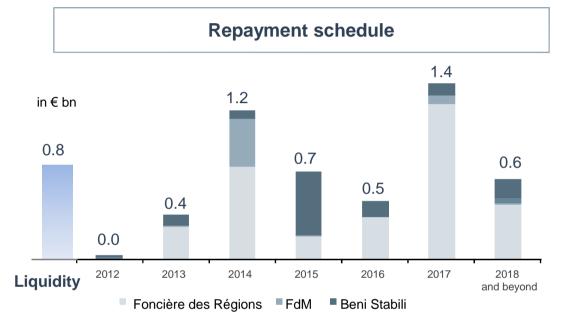
Others: 1%

2/3 of the debt at Foncière des Régions level

Autonomous debt funding for FdM and Beni Stabili, non recourse on Foncière des Régions

> Net debt €4.5bn

Average debt maturity 3.7 years



## €750m of liquidity, including €565m at FDR's level:

- €187m in cash or equivalent
- €560m in available credit lines

Average cost of debt 4.07%

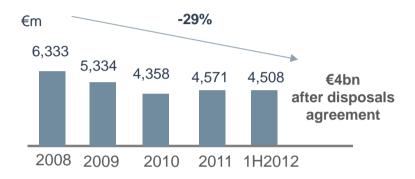
Hedging rate 94% of net debt



## Demonstrated ability to deleverage

Group share data – 1H2012

## Steady and significant decrease in net debt

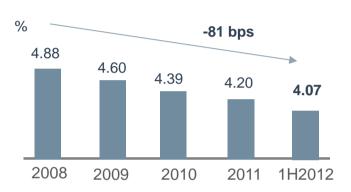


## ICR strengthening

2012 ICR Covenant: >2.0x

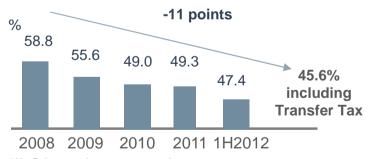


## Steady decrease in average cost of debt



## Significant LTV\* improvement

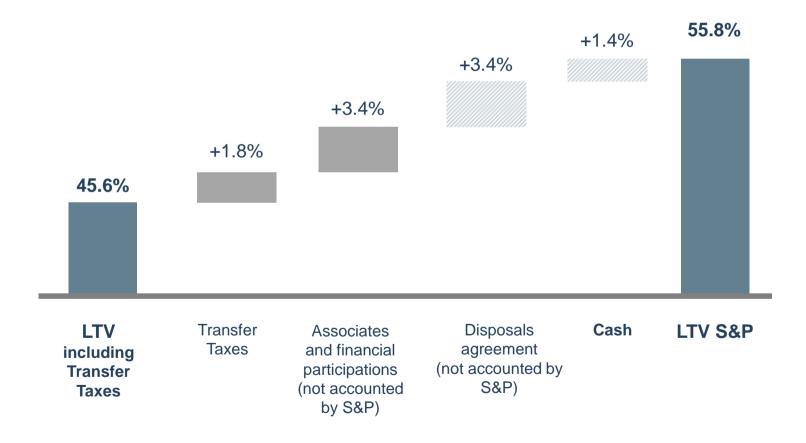
2012 LTV Covenant: <60%



\* Net Debt group share as per accounting

Strengthening of Foncière des Régions financial profile thanks to solid cash flow generation, asset disposals and shareholders' support

Sources – Group Share Data and S&P





## Regular access to diversified financing sources

Group share data - 1H2012

# 50% of current debt refinanced during the last 18 months

€1.1bn raised in 2011 €1.4bn raised on 1H2012

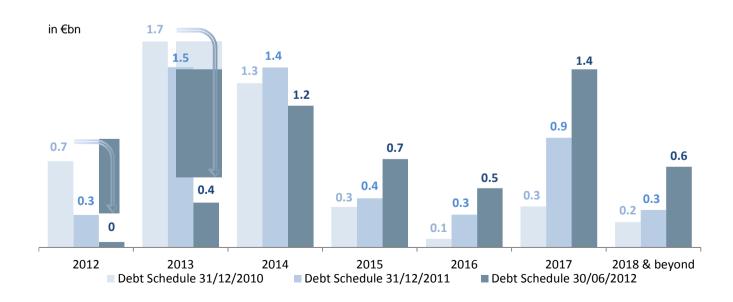


Bond Market: 1st convertible bond issue for €550 m in April 2011

Banks: Mainly French and German Banks

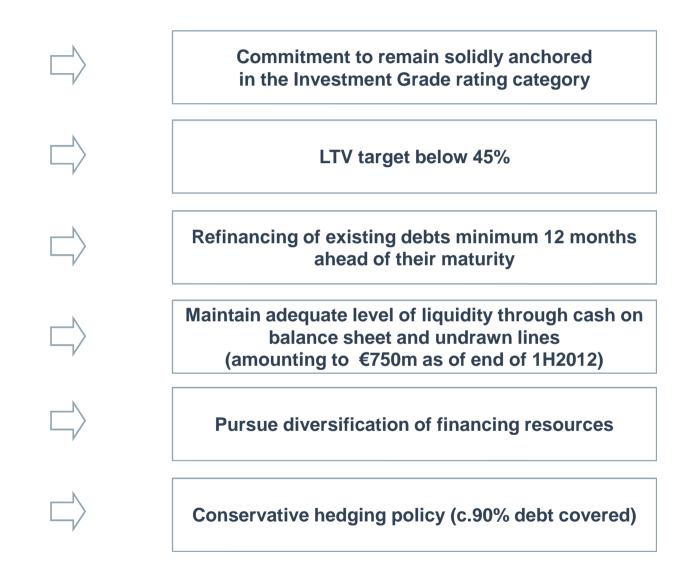
Insurance companies: 1st Loan in France with Allianz and SG

for €275m in July 2012





## **Group financial policy – Key principles**



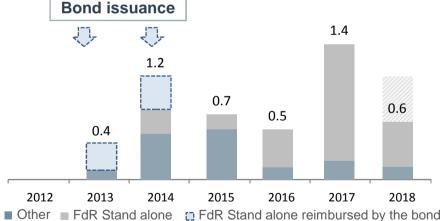


#### Focus on bond issuance

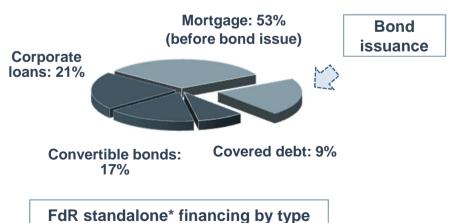
#### Since 2011, move from mortgage to corporate

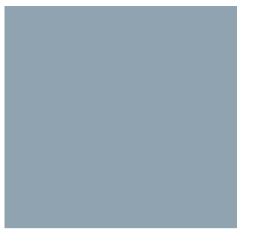
- In 2011 and 2012, Foncière des Régions raised more than €1.2bn of unsecured debt
- 2012: Bond issuance is the next step to a balanced source of funding





Group share debt schedule as of 30/06/2012













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## **Investment Case**

Strong business model				
A c.€9.5bn portfolio	#2 French Office REIT in total assets			
A leading player in each of its markets	Foncière des Régions is a leading player in the French Office market with a unique positioning Each one of Foncière des Region's subsidiaries is the only pure play in its segment			
Strong shareholders' support of long term investors  As of end of July	Insurers c. 20%  Delfin 30%  Strict governance with 42% of independent members within the BoD			
A diversified portfolio	Foncière des Régions has set up a unique diversified tenant base Beni Stabili: the leading listed REIT in Italy, focused on Offices FDM: leading and unique pure play in the Services related sector FDL: footprint in key markets			

Strong cash flow generation			
High visibility on rents	Partnership strategy Long term leases with "Key Accounts"		

Conservative financial policy				
Strong deleveraging performance	Commitment to be solidly anchored in the Investment Grade category LTV target < 45%			
Strong liquidity position	Cash and undrawn lines amounting to €750m as of end 1H 2012			
Diversification of financing sources track record	Convertible bonds represent 13% of group share debt Volunteer to replace mortgage loan by unpledged debt Extend existing maturities			

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## "S&P assigned 'BBB-/A-3' Long- And Short-Term Ratings; Outlook Stable"

"FDR's "strong" business risk profile is underpinned by its large portfolio of assets, mainly offices [...] and is well diversified in terms of asset size and geographic allocation. [...] We believe FDR will continue generating strong revenues, supported by the high and resilient occupancy rate it manages (at or above 95% on average over the past four years). Ranking as the second-largest office real estate investment trust (REIT) in Europe, FDR enjoys a good competitive advantage that, in our view, will likely enable it to maintain long-term partnerships (on average, six-year leases before first break option). [...] The ratings also factor in FDR's strong and supportive shareholder base. [...] Supporting liquidity factors include adequate headroom under FDR's covenants and the company's good track record in accessing bank financing"

Financing Structure

Source: S&P Research – 09/28/2012



## Terms of the bond

## **Terms & Conditions**

Issuer Foncière des Régions

Issuer Rating BBB- stable outlook

Bond rating BBB-

Amount TBD

Currency Euro

Maturity 5 years long

Type Unsecured

Dealer BNPP, CA-CIB, CM-CIC, HSBC, Natixis, SGCIB





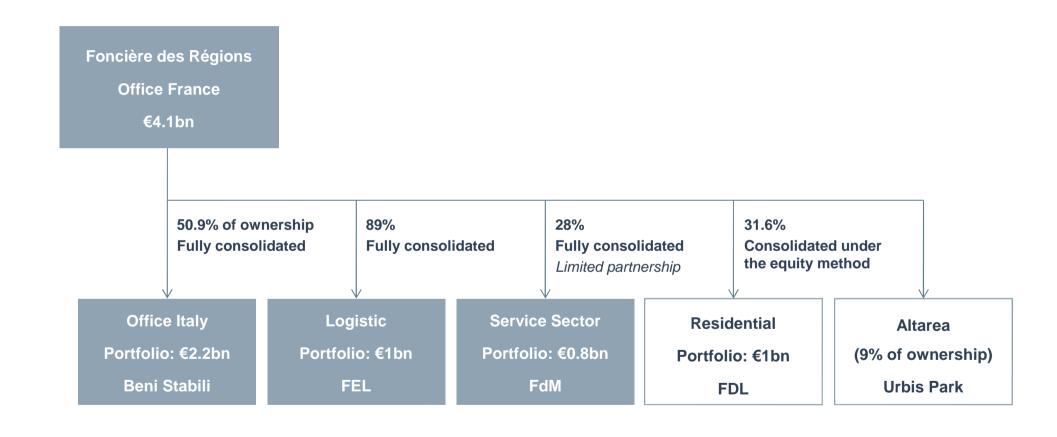






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## **Group appraisal values**

(€million)	Value 1H 2012	Value 1H 2012 Group share	LFL change 6 months	Yield ED 1H 2012
Offices - France	4 3 9 1	4 13 9	0,5%	6,8%
Offices - Italy	4 360	2 2 1 8	-0,3%	5,5%
Total Office	8 750	6 357	0,2%	6,3%
Service sector	2 887	817	1,2%	6,3%
Logistics	1 138	1015	-2,2%	7,7%
Parking facilities	223	133	0,1%	na
Portfolio	12 998	8 321	0,0%	6,5%
Equity affiliates*	539	539		
Total - Consolidated	13 537	8 860		

<sup>\*</sup>FDL is consolidated under the equity method for €421m

	Value 1H 2012	Value 1H 2012 Group share	LFL change 6 months	Yield ED 1H 2012
Residential France	900	284	5,2%	4,1%
Residential Germany	2 322	734	0,7%	6,9%
FDL	3 222	1 0 18	2,0%	6,1%



## **Board of directors composition**

Chairman, Jean Laurent	Independent	Former CEO Crédit Agricole SA
Christophe Kullmann		CEO FdR
Catherine Allonas Barthe		ACM Vie – CFO ACM Vie
Romolo Bardin		Aterno – CFO Delfin
Jean-Luc Biamonti	Independent	Chairman of Société des Bains de Mer
Lionel Calvez		GMF Vie – Head of financ. Strategy Maaf Assurance
Bertrand de Feydeau	Independent	Former top management of AXA
Leonardo Del Vecchio		Delfin - Chairman and Founder of Luxottica
Sergio Erede		Lawyer
Jérome Grivet		Predica – CEO Predica
Micaela Le Divelec	Independent	CFO Gucci
Pierre Vaquier	Independent	CEO Axa Real Estate





## Christophe Kullmann CEO

46 years old, more than 20 years in the sector

Graduated from University

CFO of Batipart from 1992 to 1999 (merger with Gecina), and then became Deputy CFO of Gecina

COO of Batipart 2000-2001

FdR CEO since 2001

Member of the EPRA Board & FSIF



#### Olivier Estève Deputy CEO

47 years old, more than 20 years in the sector

Graduated from ESTP

Various roles at Bouygues from 1990 to 2001

Joined FDR in 2002

Deputy CEO of FDR since February 2011



#### Aldo Mazzoco Deputy CEO

51 year old, more than 20 years in the sector

Graduated in engineering from the University of Padua, he earned an MBA from Bocconi University in Milan.

He is currently CEO of Beni Stabili Beni Stabili, the number one Italian SIIQ.



## Tugdual Millet CFO

35 years old, more than 10 years in the sector

Graduated from ESCP

Morgan Stanley/ FDR joint venture in 2002 as a financial analyst

Joined FDR in 2004: in charge of Corporate Development-Financing

CFO of FDR since 2010



Philippe Le Trung IR / Capital markets

43 years old, more than 18 years in the sector

Financial analyst, real estate sector, at ABN Amro and JPMorgan

Head of Pan-European Real Estate Equity Research at Citi in London from 2003 to 2008

Joined FDR in 2008 as Investor relations

More than 20 years of experience in the sector and 10 years at Foncière des Régions for main Top managers



(€million) Group share	1H 2011	1H 2012	Change	%
Net rental income	235,0	239,1	4,1	1,8%
Net operating costs	- 19,1	- 19,4	-0,3	1,6%
Income from other activities	6,1	4,3	- 1,8	-29,9%
Net change in provisions and other	0,0	-0,3	-0,3	n.a
Cost of net financial debt	- 95,0	- 93,1	1,9	-2,0%
Recurrent net income from equity affiliates	18,4	11,3	-7,1	-38,6%
Income from non consolidated affiliates	0,0	8,1	8,1	n.a
Recurrent tax	- 1,8	-2,0	-0,2	11,1%
EPRA recurrent net income	143,6	148,0	4,4	3,1%
EPRA recurrent net earnings per share	2,61	2,69	0,1	3,1%
Fair value adjustment on real estate assets	91,4	- 10,5	- 101,9	- 111,5%
Other asset value adjustments	32,3	0,0	-32,3	n.a
Fair value adjustment on financial instruments	34,4	-99,5	- 133,9	-389,2%
Other	-3,3	-8,1	-4,8	145,5%
Non-recurrent tax	16,7	1,5	- 15,2	- 91,0%
Net income	3 15 , 1	31,4	-283,7	-90,0%
Diluted average number of shares	55 040 787	54 984 496	-56 291	-0,1%

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(€million) GS	2010	2011	Change	%
Net rental income	493,9	475,8	- 18,1	-3,7%
Net operating costs	-37,9	- 36,4	1,5	-4,0%
Income from other activities	10,4	12,0	1,6	15,4%
Net change in provisions and other	0,0	-0,3	-0,3	
Cost of net financial debt	-202,7	- 192,5	10,2	-5,0%
Recurrent net income from equity affiliates	37,2	33,7	-3,5	-9,4%
Recurrent tax	-23,0	-4,2	18,8	-81,7%
EPRA recurrent net income	277,8	288,1	10,3	3,7%
EPRA recurrent net earnings per share	5,33	5,23	- 0 , 1	- 1,9%
Fair value adjustment on real estate assets	378,1	66,8	- 311,3	-82,3%
Other asset value adjustments	2,9	27,6	24,7	851,7%
Fair value adjustment on financial instruments	-52,0	- 52,8	-0,8	1,5%
Other	-0,6	6,8	7,4	- 1233,3%
Non-recurrent tax	21,0	13,0	-8,0	- 38,1%
Net income	627,2	349,5	- 277,7	- 44%



## **Balance sheet**

(€million)	2011	1H 2012	1	2011	1H 2012
Non-current assets			Shareholders' equity		
			Capital	165	174
Intangible assets	161	157	Additional paid- in capital	2 145	2 173
			Treasury stock	- 33	-32
Tangible assets	128	131	Consolidated reserves	1306	1522
Investment properties	11 5 18	11385	Earnings	350	31
			Total shareholders' equity Group share	3 9 3 3	3 868
Financial assets	229	168	Minority interests	2 107	2 108
Equity affiliates	523	498	Total shareholders' equity (I)	6 0 4 0	5 976
Deferred tax assets	47	54			
Financial instruments	14	12	Non-current liabilities		
			Long-term borrowings	6 431	5 769
			Financial instruments	715	751
Total non-current assets (I)	12 618	12 405	Deferred tax liabilities	135	139
Current assets			Pension and other liabilities	3	3
			Other long-term debt	79	55
Assets held for sale	1283	1 177	Total non-current liabilities (III)	7 3 6 3	6 716
Loans and finance lease receivables	4	12	Current liabilities		
Inventories and work-in-progress	93	91	Liabilities held for sale	0	0
Trade receivables	202	235	Trade payables	89	105
Current tax	1	1	Short- term borrowings	845	1203
Otherreceivables	204	154	Tenant security deposits	3	3
Accrued expenses	14	27	Advances and deposits received on current orders	97	57
Cash and cash equivalents	222	187	Short-term provisions	18	18
			Current tax	10	2
			Otherdebt	132	161
			Accruals	45	46
Total current assets (II)	2 024	1883	Total current liabilities (IV)	1240	1595
Total assets (I+II+III)	14 642	14 287	Total liabilities (I+II+III+IV)	14 642	14 287





This document contains forward-looking reflections and information. By their nature, these reflections and information include financial forecasts and estimates as well as the assumptions on which they are based, statements related to projects, objectives and expectations concerning future operations, products and services or future performance.

Although Foncière des Régions's management believes that these forward-looking reflections and information are reasonable, Foncière des Régions cannot guarantee their accuracy or completeness and investors in Foncière des Régions are hereby advised that these forward-looking reflections and information are subject to numerous risks and uncertainties that are difficult to foresee and generally beyond Foncière des Régions's control, which may mean that the actual results and developments differ significantly from those expressed, induced or forecasted in the forward-looking reflections and information. These risks include those developed or identified in the public documents filed by Foncière des Régions with the AMF, including those listed in the "Risk Factors" section of the Reference Document registered with the AMF on September 28, 2012.

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